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## Presentation: Acceptance Speech Given at DMC, 1969-01-21

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I reviewed the talk that I gave at Mr. Davis' luncheon and then added the following:

1. We should work toward an affiliate residency with Gainesville.
2. Meeting of all past residents should be made to determine what part they can play in helping the institution in the future.
3. Aims of the institution that we promise the tax payers:
  - A. How we do this ?
  - B. Should this be a medical complex with Methodist and St. Luke's
  - C. Change image such as widening 8th street, etc.
4. Financing \$27 million dollar billing. No more money from county government.

Questions:

Is the county hospital type on the way out? We must determine whether or not we should have a nonprofit organization to run this. Should indigent patients be scattered around per diem be paid by the county government.

5. Steering Committee will meet every two weeks. Please give us your thoughts and criticisms. Much impressed with the executive faculty. We must avoid the town and gown situation. Full time men should have a part of the teaching program at the other institutions. We should improve the staff by cutting dead wood. We must determine how to solve the problems of the academic enrichment fund. Change the image of the hospital through the conduct, dress of residents and actions of all participating in the hospital. Mention the survey. Mention the planning and development committee. We must interest laymen and physicians. One physician cannot do this all alone. What should our relationship be with Gainesville in the future? Should we have a medical School and work toward a cooperative teaching program with Gainesville. Mention the importance of the teaching institution here and the fine men it has trained at the Medical Center.

6. Things to do:

This institution must fulfill its potential and we must adequately care for the financing and improve the whole image or it will be a tremendous white elephant.

Each department needs an affiliate residency with Gainesville. They should meet with the members of every other department and other hospitals and ~~get~~ explore thinking in the future direction of the medical center.

There should be a meeting of the alumni of this institution to offer direction and help.

The President's Advisory Committee will meet every two weeks or more if necessary. I shall meet with the Executive Faculty. I was most impressed with their recommendations of last week. Every department needs to carefully go over their plans. The Executive Faculty noted that there is no space for them and there is no space for a library. ~~Explore~~

Explore doing away with dead wood in the institution and raising the standards of the staff.

Explore the advisability and possibility of paying physicians that come to the

medical center.

The Academic Enrichment Fund must be settled. We must change the image of the Duval Medical Center in every respect. We must avoid the town and gown difficulties.

We must put away petty jealousies and strive for the betterment of the care of patients ~~training~~, better training for the physicians, and for post-graduate training. This should never be an institution of full time men. We must get JHEP ~~off~~ the ground.

There are many problems which need to be solved.