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INTER-OFFICE MEMORANDUM
Office of the President & Chief Operating Officer

TO: All Jacksonville Employees **DATE:** November 3, 1997

FROM: Michael Cascone, Jr.

SUBJECT: **Deerwood Campus Complex Open House**

I am pleased to inform you that all buildings at the Deerwood Campus Complex (DCC) are now occupied and fully operational. Thanks to the efforts of the strategic facilities work group, the campus was completed ahead of schedule, under budget, and with less than eight work hours lost due to work time injuries. And thanks to your work efforts, BCBSF continues to provide quality, value and service to our customers. You've helped make us Florida's health care leader today, paving the way for our future success.

In appreciation of your contributions to the success of BCBSF, you and your family are invited to an Open House at the Deerwood Campus Complex on Saturday, November 8, 1997, from 1:00 to 4:00 p.m., rain or shine. Complimentary light refreshments will be provided in the cafeteria. You are invited to show your work area to your family and a limited number of guided tours to common areas of the complex will be available.

To make sure you and your family have a safe and enjoyable visit, please follow these few guidelines:

- Bring your employee badge, it will allow access to the campus and buildings.
- Use the main gate (with the canopy) to enter the campus.
- Enter the buildings from the main entrances where security will allow access for you and your family. Signs will direct you to the main entrances.
- Dress casually.

To assist you in locating the Deerwood Campus, we have provided a map on the back of this memo.

Again, thank you for your important contributions. Your continued dedication and support are critical to our success.

Deerwood Campus Complex

4800 Deerwood Campus Parkway

From Butler Boulevard

- Butler Boulevard to Southside Boulevard
- North on Southside Boulevard to Gate Parkway, across from Quality Circle automobile dealers.
- Right onto Gate Parkway.
- BCBSF buildings are located on the right after passing the Merrill Lynch campus.
- Watch for BCBSF sign on the right.
- The main gate is located at the BCBSF sign.

