



BlueCross BlueShield of Florida

An Independent Licensee of the
Blue Cross and Blue Shield Association



Florida at Work

Blue Cross and Blue Shield
of Florida





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Headquarters, Jacksonville, FL.

Founded

In 1944, the Florida Hospital Service Corp., the forerunner of Blue Cross of Florida, began operations in Jacksonville with a staff of four.

In 1946, the Florida Medical Services Corp. was formed, eventually becoming Blue Shield of Florida.

The two companies consolidated in 1980 to form Blue Cross and Blue Shield of Florida (BCBSF).

Organizational Structure

Blue Cross and Blue Shield of Florida manages its business through three areas:

Health Business – Our core business provides a full spectrum of health care plans and services. It carries the strong Blue Brand and represents

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our largest customer base – approximately 3.8 million members – and a 29 percent market share, more than double the nearest competitor.

Government Business – This business sector focuses primarily on traditional Medicare program administration and diversification into related markets.

This sector is managed by the BCBSF subsidiary First Coast Service Options Inc. (FCSO).



Specialty Products – The company offers specialty products to provide an array of solutions for company benefit and employee financial security needs. Major product lines include life, disability, dental, long-term care, workers' compensation and third-party administration.

These products are managed by Florida Combined Life Insurance company Inc.



Vision, Mission and Values

Vision – “A company focused primarily on the health industry, delivering value through an array of meaningful choices.”

Mission – Our Mission forms the bedrock of our strategic direction. It establishes a unique role for our company to advance the health and well-being of all Floridians and underscores our commitment to use the company’s resources not only to serve our members, but also to pursue community and public policy solutions that improve the quality, accessibility and efficiency of health care for all Floridians.

Values – Customers, our reason for being; Employees, our most valued resource; Open, honest, ethical, respectful; Developmental, diverse; Participative, team-based, team over individual; Relationship-based, performance-based; Balance: family, health, work.

Products Offered – Through the parent company, its family of subsidiaries and joint ventures, BCBSF offers a broad choice of affordable, health-related products and services.

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BCBSF offers health care choices that include traditional indemnity health plans, PPO health products, consumer-driven health products, long-term care, Health Savings Accounts, and



wellness and care management programs, among others.

Health Options Inc. and its controller affiliate, Capital Health Plan, offers HMO products – including Medicare Advantage – and wellness programs.

Life and Specialty Ventures, LLC, a holding company jointly owned with

Arkansas Blue Cross and Blue Shield (ABCBS), markets a variety of products through Florida Combined Life Insurance Company Inc., and Florida Combined Insurance Agency. Products include life, disability, dental, workers' compensation administrative services, flexible spending and health reimbursement accounts.

FCSO is a third-party administrator for the federal Medicare program in Florida and Connecticut.

Incepture offers both permanent and temporary staffing, software training and print-to-mail services.

Availity, LLC, BCBSF's joint venture with HUM-e-FL Inc., a subsidiary of Humana Inc., is a leading provider of electronic administrative,

financial, and clinical health care information services, optimizing the flow of information between multiple health care participants, including physicians, hospitals, health plans and other health care professionals. Availity has registered more than 14,000 physician sites, including all 208 hospitals in Florida, for use of its health care information exchange portal.

The Availity® Gateway is one of the fastest growing electronic information exchanges in history, processing 100 million billable transactions in 2005.

Navigy Inc., identifies health system inefficiencies and develops innovative and bold solutions by building partnerships with forward-thinking entities in the health industry.



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Novitas Health, a joint venture with Arkansas Blue Cross and Blue Shield, focuses on identifying opportunities for capability development.

The Blue Foundation for a Healthy Florida Inc. is BCBSF's not-for-profit philanthropic affiliate and promotes better health in Florida.

Enrollment

BCBSF and its family of subsidiaries serve more than 8.3 million people.

In its Health Business alone, BCBSF serves approximately 3.8 million members, a 29 percent share of the overall Florida health insurance market.

Financial Performance

In 2005, BCBSF experienced balanced financial

performance. BCBSF reported consolidated total revenue of \$6.98 billion and a profit margin of 5 percent.

BCBSF experienced its 17th consecutive year of positive financial performance in 2005.

Employees

BCBSF is one of Jacksonville's largest private employers and a major force in both the local and state economy.

Statewide, the company provides employment for 9,300 individuals in Jacksonville, Miami, Fort Lauderdale, Orlando, Tampa and Pensacola.

External Financial Ratings

Standard & Poor's (A+); A.M. Best (A); Moody's (A2)

Commitment to the Community

BCBSF has a deep commitment to give back to the communities we serve. BCBSF supports its Mission by playing a unique role in advancing the health and well-being of Florida's citizens. We focus on a much greater commitment to the public good and continue to support Floridians through programs focused on health, education, children, the elderly, minorities, the uninsured and underserved, as well as initiatives that positively impact the quality of life in our communities.

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Through Blue Community Champions, employees volunteer thousands of hours every year to provide board leadership, feed the hungry, walk miles to raise funds for worthy causes, mobilize volunteers and challenge other organizations to become involved. In 2005, our employees logged 30,000 hours volunteering in our communities. In addition, our employees have been number one in giving to the United Way campaign of Northeast Florida for the past seven years.

BCBSF created The Blue Foundation for a Healthy Florida Inc. in 2001.

The Blue Foundation for a Healthy Florida works to positively impact Florida's many different health care challenges with a particular focus on the health and well-being of the underserved and uninsured. As of year-end 2005, The Blue Foundation has made charitable contributions of approximately \$5.5 million through 103 grants to Florida non-profit organizations.

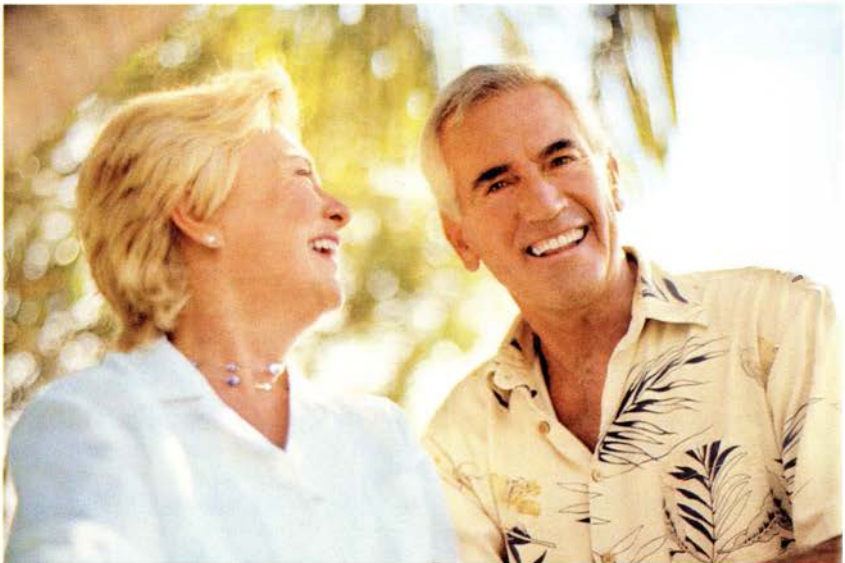
In 2005, BCBSF again displayed its strong commitment to charitable giving and made contributions to more than 380 non-profit organizations that touch the lives of people in all of Florida's 67 counties. The company made charitable contributions totaling \$19.5 million in 2005.

Miscellaneous Facts

BCBSF is the oldest, largest, most recognized health plan provider in the state of Florida.

The Blue Cross and Blue Shield system of plans consists of 39 independent and locally operated Blue Plans with a total national enrollment of more than 93 million at year-end 2005, which equals one in three Americans.

Blue Plans have experienced 11 consecutive years of positive enrollment.



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In 2005, BCBSF and its HMO subsidiaries processed more than 54 million claims on behalf of our members with approximately \$9.27 billion paid to physicians and other providers for our members' health care services.

In addition, our Medicare subsidiary, FCSO, paid out \$15.9 billion in benefits on behalf of the federal Medicare program.

In 2005, more than 3.1 million of BCBSF 3.8 million health plan members filed claims or made inquiries related to their health care coverage.

In 2005, BCBSF processed approximately 215,000 claims each business day, and paid on average \$37 million each day (\$777 million a month) to physicians and other providers for our members' health care services.

As a tax-paying, mutual insurance company, BCBSF paid more than \$270 million in state and federal taxes in 2005.

Recent Awards/Milestones

BCBSF celebrated its 60th anniversary in 2004, and the Blue Cross and Blue Shield Association celebrated its 75th anniversary in 2004.

In 2005, *Diversity Inc.* magazine named BCBSF to its listing of 25 noteworthy U.S. companies for its dedication to diversity in the workplace.

In 2004, *Onyx* magazine awarded the company its Statewide Award for Diversity and Inclusion, recognizing the company for its dedication to diversity and commitment to Florida communities.



Availity is the recipient of several national and regional awards, receiving the Consumer Directed Health Care Award as second place winner for the 2005 Best Web site Facilitating Patient Relationship Management

and the 2005 A.S.A.P. Alliance Innovation Award for demonstrating excellence in alliance management.

In 2005, BCBSF was again the number one employee-giving group to the United Way of Northeast Florida for the seventh consecutive year.

Jacksonville Magazine has repeatedly recognized BCBSF as one of the "Top 25 Companies That Care," in the Jacksonville community for our commitment to our communities.

In 2006, *Hispanic Magazine* honored BCBSF and named the company as one of the "Top 100 Companies Offering the Most Opportunity for Hispanics."



Community Investment Recipients

500 Role Models of Excellence

A.L. Lewis Historical Society

The Academy of Medicine of Jacksonville

Access Escambia

ACORN Clinic (Alachua County Organization for Rural Needs Inc.)

Adult Day Services Network, aka ADNet

Advocacy Resources

The African American Chamber of Commerce of Central Florida

African Caribbean Dance Theatre Inc.

African Methodist Episcopal Church of the Master

Agape Love Healing Ministries

Alachua County Public Schools Foundation Inc.

Alachua County Sheriff's Office

All Children's Hospital Foundation

All Children's Hospital Guild

All Children's Hospital Inc.

All Saints Early Learning and Community Care Center Inc.

Alliance for Advancing Nonprofit Health Care

Alliance for Aging

The Alliance for the Lost Boys of Sudan

Alliance for World Class Education

Alpha House of Tampa Inc.

Alzheimer's Association

Alzheimer's Care Committee/NOTABLES

Alzheimer's Community Care Association of Palm Beach & Martin Counties Inc.

Alzheimer's Family Center

Amelia Island Chamber Music Festival Inc.

American Association of Kidney Patients

American Cancer Society

American Cancer Society - Alachua Unit

American Cancer Society - Connecticut

American Cancer Society - Duval Unit

American Cancer Society - Escambia and Santa Rosa Units

American Cancer Society - Florida Division Inc.

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American Cancer Society -
Hillsborough/Polk County

American Cancer Society -
Jacksonville Beach

American Cancer Society - Lake-
Sumter Unit

American Cancer Society - Miami

American Cancer Society - Orlando

American Cancer Society - Vero
Beach

American Cancer Society - Baker,
Clay and Putnam Units

American College of Physicians

American Credit Counseling
Service

American Diabetes Association -
Connecticut

American Diabetes Association -
Florida Affiliate

American Diabetes Association -
Jacksonville

American Diabetes Association -
Pensacola

American Heart Association

American Heart Association -
Bonita

American Heart Association -
Miami

American Heart Association -
Pensacola

American Heart Association -
Tampa

American Heart Association -
West Central Area

American Heart Association -
Alachua Division

American Heart Association -
Orlando

American Lung Association -
Central Florida

American Lung Association -
East Bay Region

American Lung Association -
Gulf Coast Florida

American Lung Association of
Florida Inc.

American ORT Florida Region

American Red Cross - Charlotte
County Chapter

American Red Cross - National
Headquarters

American Red Cross - Northwest
Chapter

American Red Cross - Polk County

American Red Cross - Broward
County Chapter

American Red Cross of Central
Florida

American Red Cross of Greater
Miami and the Keys

American Red Cross of Martin County	Arthritis Foundation National Office
American Red Cross of West Florida	Arthritis Foundation, Northeast Florida Branch
American Red Cross Volunteer Life Saving Corps	Arts & Business Council
American Red Cross, Northeast Florida Chapter	Association for Retarded Citizens, South Florida
AMIGOS Together for Kids Inc.	Association of Fundraising Professionals, Big Bend Chapter
Angel Flight Southeast Inc.	Association of Fundraising Professionals - AFP
An Angel's Helping Hand Foundation Inc.	The Association to Preserve African-American Society, History and Tradition Inc.
Angelwood Inc.	Avery Institute for Social Change
Another Way	Baker County Council on Aging
ARC Broward (Achievement and Rehabilitation Centers) Inc.	Baker County Family YMCA
ARC Florida	Baker County High School
The Arc Jacksonville	Baker County Public Schools
The Arc of the St. Johns Inc.	Baptist Association for Special Children and Adults
Area Agency on Aging of Broward County	Baptist Health Care Foundation - Pensacola
Area Agency on Aging of Palm Beach/Treasure Coast Inc.	Baptist Health Foundation
Arlington Assembly of God	Baptist Health South Florida Foundation
Arlington Heights Elementary School	Baptist Hospital of Miami Foundation
Art Stop	
Arthritis Foundation	

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Barclays Group Latin America Regional Office	Bishop Kenny High School
The Barnabas Center	Black Archives, History and Research Foundation of South Florida
Barry University	Black Executive Forum
Bay Cares Inc.	Black Pages USA
Bay Hill Invitational Golf Tournament	Blue Cross and Blue Shield Foundation on Health Care
Bayfront Health Foundation	Camp Boggy Creek
Beaches Fine Arts Series Inc.	Bonnet House
Beaches Resource Center	Boys & Girls Club of Broward County
The Beacon Council	Boys & Girls Club of Miami Inc.
Belafonte Tacolcy Center Inc.	Boys and Girls Club of Northeast Florida Inc.
Best Buddies Florida	Boys and Girls Clubs of Central Florida Inc.
Bethune Cookman College School of Nursing	Boys' Home Association
Bethune-Cookman College - Alumni Chapter	Boys Hope Florida Inc.
Bethune-Cookman College	The Brevard County We Care Program
Big Bend Hospice Inc.	The Bridge of Northeast Florida Inc.
Big Brothers Big Sisters of Greater Miami	Broward Children's Center
Big Brothers Big Sisters of Northeast Florida	Broward County AFL/CIO
Big Brothers Big Sisters of Tampa Bay Inc.	Broward County Medical Association Alliance Foundation
Bishop John J. Snyder High School	

Broward County Public Library Foundation	Catholic Health Services Foundation
Broward Homebound Program	Central Directions
Broward Partnership for the Homeless Inc.	Central Florida Community College Foundation
BROWN at Fifty Commemoration	Central Florida Health Care Coalition
Brownsville Arts and Sciences Academy	The Central Florida Pharmacy Council
Camacol-Latin Chamber of Commerce	Central Riverside Elementary School
Camillus Health Concern	Centro Sor Isolina Ferre
Campus Crusade for Christ International	Cerebral Palsy of Northeast Florida
Capital Cultural Center	Character Counts! In Jacksonville
Capital Medical Society Foundation's We Care Network	Charity Challenge
Care A Van	Child Abuse Council
The Care Team	Child Cancer Fund
Carlos Albizu University	Child Development Services, Metropolitan Dade County Department of Human Resources
The Carrie Meek Foundation	Child Guidance Center
Cathedral Arts Project Inc.	Childbirth Education Association of Jacksonville
The Cathedral Foundation of Jacksonville Inc.	Childcare of Southwest Florida
Catholic Charities Bureau Inc.	Children With Special Needs Day Care Center
Catholic Charities Diocese of Palm Beach	The Children's Christmas Party of Jacksonville
Catholic Charities of the Archdiocese of Miami Inc.	

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Children's Crisis Center Inc.	Citrus Memorial Hospital Development Office
Children's Emergency Resources Inc.	City of Jacksonville - Office of Special Events
Children's Endowment Fund, Jacksonville	City of Jacksonville Department of Parks, Recreation and Entertainment
Children's First Central Florida	
Children's Harbor	City of Meriden
Children's Haven	City of Tallahassee Parks and Recreation Department
Children's Home Society of Florida	City Rescue Mission
Children's Home Society of Florida-Southeastern Division	Civil Air Patrol - Jacksonville
The Children's Home	Clara White Mission Inc.
Children's International Summer Villages	American Heart Association
Children's Miracle Network - Gainesville	Clay County Behavioral Health Center Inc.
Children's Miracle Network - Jacksonville	Clay County Chamber of Commerce
Children's Miracle Network - Pensacola	Clay County School Board
Children's Place at Home Safe	Clay High School
Children's Resources Fund	Clearwater Free Clinic
Chris Evert Charities	Coconut Grove Arts & Historical Association Inc.
Chrisma New Horizons	Coconut Grove Playhouse
Christ Episcopal Church	Collier Health Services Inc.
Chrysalis Inc.	Collins Center for Public Policy
	Columbia County Senior Services Inc.

Communities in Schools of Florida	Council for Educational Change
Communities in Schools of Jacksonville Inc.	Covenant House Florida Inc.
Communities in Schools of Florida	Crohn's & Colitis Foundation - Connecticut
Community Asthma Partnership Jacksonville Inc.	Cross Road UMC Church
Community Connections of Jacksonville Inc.	CSX Transportation Charity Train
Community Drug and Alcohol Council	Cultural Council of Greater Jacksonville
Community Foundation of Central Florida	The Cummer Museum of Art and Gardens
The Community Foundation	Cystic Fibrosis Foundation
Community Health and Development Inc.	Cystic Fibrosis Foundation - Central Florida
Community Hospice of Northeast Florida Inc.	Cystic Fibrosis Foundation - Jacksonville Regional Office
Community Partnership For Homeless Inc.	Cystic Fibrosis Foundation - South Florida
Community Rehabilitation Center Inc.	The d.e.n.t.a.l. Clinic
The Concert Association of Florida	Dade Community Foundation
Congregation Atlavata Church	daniel Foundation
Congressional Black Caucus Foundation Inc.	David Posnack Jewish Community Center
Congressional Medal of Honor Society	DePaul School of North East Florida Inc.
Corrections Foundation Inc.	Diabetes Coalition of St. Lucie County Inc.
	Dignity U Wear Foundation Inc.

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Diocese of Orlando	Early Learning Coalition of Duval County
Diocese of Saint Augustine	Eartha White Community Center
Diocese of St. Augustine Foundation	Easter Seal Society of Southwest Florida
Dixie, Levy, and Gilchrist County Schools	Easter Seals Children's Center
Don Brewer Foundation	Eckerd College
Down Syndrome Association of Jacksonville	Education Foundation of Sarasota County Inc.
Downtown Ecumenical Services Council	Edward Waters College
Drug Education and Prevention Center	Elder Care Services Inc.
Drug Free Youth Incentives	Elderly Interest Fund
Duval County Coalition Against Tobacco	Emergency Pregnancy Services
Duval County Health Department	Employers Health Coalition Inc.
Duval County Juvenile Detention Center	Englewood High School
Duval County Medical Society	Enterprise Florida
Duval County Public Schools	Enterprise North Florida Corp.
Duval County School Board	Environmental Education Resource Council
Duval County Supervisor of Elections	Epilepsy Foundation of South Florida Inc.
Duval Public Education Foundation	Episcopal Children's Services
Duval Teachers Supply Depot	Escambia County Board of Commissioners
E.B.L.R.T.F.	Escambia County Childhood Immunization Coalition

Escambia County Medical Society Foundation	Five Points Area Association
Experience Works Inc.	Flagler Health Care Foundation Inc.
ExxonMobil Retirees of Sarasota-Manatee Counties Inc.	Florida 2012
Family Care Connections	Florida 4H Foundation
Family Central, Inc.	Florida A&M University Foundation
FCAA - The Family Christian Association	Florida A&M University
Family Cooperative Learning and Development Inc.	Florida A&M University National Alumni Association
Family Counseling Services	Florida Academy of Family Physicians Foundation
Family Health Centers of Southwest Florida Inc.	Florida Army National Guard
Family Nurturing Center of Florida	Florida Association of Health Underwriters
Family Resource Center	Florida Association of Pediatric Tumor Programs Inc.
Family Resources Inc.	Florida Atlantic University
Family Support Services of North Florida Inc.	Florida Atlantic University Foundation
Family Visitation Center Inc.	The Florida Ballet at Jacksonville Inc.
First Coast Family and Housing Foundation Inc.	Florida Bankers Educational Foundation
First Coast Family Center	Florida Blood Services Foundation
First Coast Hispanic Chamber of Commerce	Florida Chamber of Commerce
First Coast Tiger Bay Club	Florida Chamber of Commerce Educational Foundation Inc.
First Night Pensacola	Florida Citrus Sports Foundation

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Florida Community College Artist Series

Florida Community College at Jacksonville

Florida Community College at Jacksonville Foundation

Florida Conference of Black State Legislators

Florida Council on Economic Education

Florida Department of Health - Jacksonville

Florida Department of Children & Families

Florida Department of Education

Florida Department of Juvenile Justice

Florida Education Freedom Foundation

Florida Education Fund

Florida Emergency Medicine Foundation

Florida Georgia Blood Alliance

Florida Governor's Mansion Foundation Inc.

Florida Grand Opera

Florida Gulf Coast University

Florida Health Information Network

Florida Healthy Kids Inc.

Florida Heart Research Institute

Florida Hospital Association

Florida Hospital Diabetes Center Foundation

Florida Hospital Foundation

Florida Hospital Heartland Division

Florida House on Capital Hill

Florida Hurricane Relief Fund

Florida Institute for Community Studies Inc.

Florida Insurance Council Inc.

Florida Insurance Education Foundation

Florida International University

Florida International University Foundation Inc.

Florida Law Enforcement Games Inc.

Florida Legislative Leadership Foundation Inc.

Florida Lighthouse Association Inc.

Florida Medical Alliance

Florida Medical Association Alliance

Florida Nurses Association

Florida Panhandle Breast Cancer Association	The Foundation of Bay Medical Center
Florida Patient Safety Corp.	Foundation of the National Student Nurses Association
Florida Poison Information Center/Jacksonville	Fresh Ministries
Florida Sheriffs Youth Ranches Inc.	Friends of the Carpenter
Florida State University	Friends of the Northeast Florida State Hospital
Florida State University Foundation	Full Service Schools
Florida State University School of Nursing	Gainesville Area Chamber of Commerce
Florida Sterling Council Inc.	Garden City Elementary School
FloridaTax Watch	Gateway Community Services Inc.
The Florida Theatre	Gateway Impact House
Florida Today	Gator Bowl Association
FloridaChild	George Washington University
Florida's Children's Medical Services	A Gift For Teaching
Formet Foundation	Gift of Life Foundation Inc.
Foster Grandparents Program	Gilchrist County Education Foundation
Foundation for Crime Prevention Education	Gilded Ferns
Foundation for Florida's Community Colleges	Girl Scouts of Gateway Council Inc.
The Foundation for Lee County Public Schools Inc.	Girl Scouts of Tropical Florida Inc.
Foundation for Rural Education Excellence Inc.	Girls and Boys Town of North Florida
	Girls on the Run of Northeast Florida

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Girls Inc.	Guardian of Dreams
Gladys Chapman Invitational	Gulf Coast Community Care
Gold Coast Association of Health Underwriters	H. Lee Moffitt Cancer Center & Research Institute Foundation Inc.
Good News Care Center	Habitat for Humanity of Hillsborough County
The Good Samaritan Health Clinic of Pasco Inc.	Habitat for Humanity of Jacksonville
Goodwill Industries - Suncoast Inc.	Habitat for Humanity of St. Johns County
Goodwill of North Florida	Haitian Heritage Museum
Governor's Auxiliary Inc.	Hamilton County Council on Aging
Grace Lutheran Church	Hands On Miami
Great 100 Nurses of Northeast Florida Inc.	Local Health Council of East Central Florida
Greater Church of God by Fate	Health Council of South Florida
USO Greater Jacksonville Area Council	Health Foundation of South Florida
Greater Jacksonville Transportation Company	Health Management Associates Inc.
Greater Miami Chamber of Commerce	Health Planning Council of Northeast Florida Inc.
Greater Miami Progress Foundation	Healthy Families
Greater Orlando Leadership Foundation	Healthy Florida Foundation
Gregory C. Doyle Neurological Foundation Inc.	Healthy Mothers, Healthy Babies
Grove House of Jacksonville Inc.	Healthy People 2010
Grove House Supportive Services	Healthy Start Coalition of Jefferson, Madison and Taylor Counties Inc.

Healthy Start Coalition of Pinellas Inc.	Hope Worldwide
Healthy Start Coalition Three Inc.	Horizons Unlimited Academy
Hearts for Hope	Housing Partnership of Northeast Florida Inc.
Hearts, Hands & Hooves of Northeast Florida Inc.	Hubbard House
Hebni Nutrition Consultants, Inc.	I.M. Sulzbacher Center for the Homeless
Helen B. Bentley Family Health Center Inc.	Immokalee Friendship House
Hemophilia Foundation of Greater Florida	Informed Families/The Florida Family Partnership
Hep-C Alert Inc.	INROADS/Jacksonville Inc.
Hillsborough Community College	Institute for Cuban and Cuban-American Studies - University of Miami
Hillsborough Crisis Center, dba Crisis Center of Tampa Bay	Interchurch Coalition for Action, Reconciliation, and Empowerment
Hillsborough Education Foundation	Jackson Memorial Foundation
Hispanic Business Initiative Fund of Greater Orlando Inc.	Jacksonville Magazine
Hispanic Health Initiatives, Inc.	Jacksonville Area Legal Aid Inc.
Hispanic Heritage Scholarship Fund	Jacksonville Association of Fire Fighters
Hispanics Achieving Community Excellence	Jacksonville Baptist Association
Hollybrook Homes	Jacksonville Centre of the Arts
Holy Cross Hospital Inc.	Jacksonville Chamber of Commerce
Hope Haven Children's Clinic and Family Center	Jacksonville Chamber of Commerce - Cornerstone
	The Jacksonville Children's Chorus

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Jacksonville Children's Commision	Jacksonville Museum of Modern Art
Jacksonville Children's MusicFest	
Jacksonville Community Council Inc. (JCCI)	Jacksonville Port Authority
Jacksonville Community Health Center	Jacksonville Public Library Foundation
	Jacksonville Sheriff's Office
Jacksonville Country Day School	Jacksonville Super Bowl Host Committee
Jacksonville Electrical Joint Apprenticeship Committee	Jacksonville Symphony Orchestra Association
Jacksonville Family Publishers	
Jacksonville Film Events Inc.	Jacksonville Transportation Authority
Jacksonville Fire and Rescue Department	Jacksonville University
Jacksonville Fraternal Order of Police	Jacksonville Urban League Inc.
Jacksonville Jaguars	Jacksonville Women's Network
Jacksonville Jaguars Foundation	Jacksonville Youth Sanctuary
Jacksonville Jaycees Community Foundation	Jacksonville Zoological Gardens
Jacksonville Jewish Center	The James Madison Institute
Jacksonville Local Initiatives Support Corp. (LISC)	Jax Care
Jacksonville Marine Institute Inc.	Jean Ribault Senior High School
Jacksonville Marketing Group Inc.	Jessie Ball Dupont Fund
Jacksonville Marrow Donor Registry	Jewish Community Alliance
Jacksonville Masterworks Chorale	Jewish Family & Community Services
	John P. Hall Senior Children's Charities
	Jones High School

Judeo Christian Health Clinic Inc.	LaVilla School of the Arts
Junior Achievement of Central Florida Inc.	LBS Foundation Inc.
Junior Achievement of Florida's First Coast	Leadership Florida
Junior Achievement of Northwest Florida Inc.	Leadership Jacksonville
Junior Achievement of Southwest Florida	League Against Cancer
Junior League of Jacksonville Inc.	Learn to Read of St. Johns County
Justice Coalition	Learn to Read Inc.
Juvenile Diabetes Research Foundation - North Florida Chapter	Learning for Life
K&C Pet Rescue & Adoption Society Inc.	Lee County Medical Society
The Katie Caples Foundation	Lee Memorial Health System
Keep Florida Beautiful	Lee's Place
Kesler Mentoring Connection	Leukemia and Lymphoma Society of America - Northern Florida Chapter
Kids for Life	LifePath Hospice
Kinad Inc.	Liga Contra El Cancer
The King Center	Lighthouse Learning Center
Lake Shore Middle School	The Links Foundation - Greater Miami Chapter
Lake Weir High School	The Links Inc.
The Lakeland Volunteers in Medicine	LRMC Chronic Disease Management
Landrum Middle School	Lupus Foundation of America, The Connecticut Chapter
Latin Chamber of Commerce	Lutheran Social Services of Northeast Florida Inc.

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The M. Athalie Range Cultural Arts Foundation Inc.	Mary L. Singleton Memorial Foundation
MaliVai Washington Kids Foundation	Mary L. Singleton Senior Citizens Center
Mamie Agnes Jones Elementary	Mayor's Commission on the Status of Women
Manatee Community Foundation	The Mayor's Hispanic American Advisory Board
Mandarin High School Boosters	McLaughlin Foundation Inc.
March of Dimes	Memorial Health Systems
March of Dimes - East Central Florida Division	Memorial Healthcare System
March of Dimes - Florida Bay Chapter	Men Against Destruction - Defending Against Drugs and Social Disorder
March of Dimes - Fort Myers	Mental Health Association of Northeast Florida Inc.
March of Dimes - Gateway Division	Mercy Hospital Foundation Inc.
March of Dimes - Gulf Coast Division	Mercy Ships
March of Dimes - North Central Florida Chapter	Meriden Soup Kitchen
March of Dimes - Northeast Florida Chapter	Metropolitan Ministries
March of Dimes - Northwest Florida Chapter	Miami Art Museum
March of Dimes - South Florida Chapter	Miami Beach Hispanic Community Center
March of Dimes - Tallahassee Chapter	Miami Bridge Youth and Family Services Inc.
Marion E. Fether Clinic	Miami Children's Hospital Foundation
Mary Brogan Museum of Art and Science	Miami Children's Museum

Miami City Ballet	Morgan County Memorial Hospital Foundation
Miami Coalition for a Safe and Drug Free Community	Mothers Voices South Florida
Miami-Dade College Foundation Inc.	The Multicultural Institute of Jacksonville Inc.
Miami-Dade Community College	Munroe Regional Development Foundation
The Miami-Dade County Department of Cultural Affairs	Murray Hill Theatre & Café
Miami-Dade County Public Schools	Muscular Dystrophy Association
Miami HEAT	The Museum of Art of Fort Lauderdale
Miami Jewish Hospital and Home for the Aged	Museum of Science and History
Miami Museum of Science & Space Transit Planetarium	National African-American Women's Leadership Institute
Miami Park Elementary School	National Alliance for Autism Research
Miami Performing Arts Center Foundation	National Association for the Advancement of Colored People
Micah's Place	National Association of Black Journalists
Middleburg High School	National Asthma Center
Migrant Association of South Florida Inc.	National Bar Associations
Mission House Inc.	National Coalition of 100 Black Women
Mission of Love Ministries of Jacksonville Inc.	The National Conference for Community and Justice - Miami
Mobility 20/20	National Conference of Metropolitan Courts
Monique Burr Foundation for Children Inc.	

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National Council for Jewish Women	New Horizons Community Mental Health Center
National Council for Negro Women	New Mt. Tabor Baptist Church New Redeemed
National Football League Players Association	New World School OfThe Arts
National Initiative for Children's Healthcare Quality	Newspapers In Education
National Kidney Foundation of Florida	Boy Scouts of America North Florida Council
National Kidney Foundation of Illinois Inc.	North Florida School of Special Education
National Kidney Foundation Ft. Lauderdale	Northeast Florida Area Agency on Aging Inc.
National Legal Aid & Defender Association	Northeast Florida Builders Association Builders Care Inc.
National Multiple Sclerosis Society	Northeast Florida Center for Community & Justice Inc.
National Multiple Sclerosis Society - North Florida Chapter	Northeast Florida Council on Alcoholism and Drug Addiction
National Multiple Sclerosis Society South Florida Chapter	Northeast Florida Exchange Club
National Patient Safety Foundation	Center for the Prevention of Child Abuse
National Sheriffs Association Gift of Life Foundation	Northeast Florida Healthcare Summit
National Speaking of Women's Health Foundation	Northeast Florida Healthy Start Coalition
Nation's Voice on Mental Illness Neighborhood Health Clinic	NorthEast Florida KidCare
The Nemours Foundation Neptune Beach Elementary School	Northeast Florida Regional Planning Council
	Nova Southeastern University

O. J. Semmes Elementary School	Palm Beach Community Chest Inc.
Odessa Chambliss Quality of Life Fund Inc.	Palm Beach County Chapter of the American Red Cross
Office of Federal and State Grants	Palm Beach County Medical Society Services
One Woman's Place - Cancer Care Center	Palm Coast Association Health Underwriters
Operation New Hope	Palm Healthcare Foundation
Orange Bowl Committee	Palmetto Youth Center
Orange Bowl Foundation	Partnership for a Healthier Pinellas Inc.
Orange County Board of County Commissioners	Partnership for Recovery
Orange County Medical Society	Patient Centered Health Network (PCHN)
Orange County Migrant Youth Association	Performing Arts Center Foundation of Greater Miami
Orange Park Hospital Auxiliary	Philanthropy Center at Rollins College
Father Flanagan's Boys' and Girls' Home	Pine Castle Inc.
Orlando Regional Chamber of Commerce	Pinellas County Human Services
Orlando Regional Healthcare Foundation	Pinellas County Schools
Otis Smith Kids Foundation	Polycystic Kidney Disease Foundation
The Ounce of Prevention Fund of Florida	Players By the Sea
PACE Center for Girls of Jacksonville	The Playground Theatre For Young Audiences Inc.
PACE Center for Girls Inc.	Pleasant Place Inc.

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Points of Light Foundation	River Region Human Services Inc.
Police Athletic League of Clay County	Riverside Fine Arts Association
Police Athletic League of Jacksonville	Riverside Presbyterian Day School
Polk Education Foundation and Business Partnership Inc.	Robert E. Mitchell Center for Prisoner of War Studies
The Potter's House Christian Fellowship	Rodeheaver Boy's Ranch Inc.
Prevent Blindness Florida	Rollins College
Prevent of Brevard County	Ronald McDonald House of Gainesville
Project Reach Foundation	Ronald McDonald House of Jacksonville Inc.
Project S.O.S. Inc.	Ronald McDonald House of Pensacola
Project Stable Foundation Inc.	Rotary Club of Palatka
Reach Out and Read	Rotary Club of South Jacksonville
The Ready Child Coalition	Rotary Club of West Jacksonville
Rebuild Northwest Florida Inc.	Rotary Clubs of Gainesville Foundation Inc.
Redlands Christian Migrant Association	Rufus E. Payne Elementary School
Regional Business Alliance	Rural Health Partnership of North Central Florida
The RITA Foundation Inc.	Rushford Children's Services
Ritz Chamber Music Society Inc.	Sacred Heart Health System
The Ritz Theatre & LaVilla Museum	Sailability
River Garden Foundation	Saint Andrew's Lighthouse
River Garden Hebrew Home for the Aged Inc.	The Salvation Army

The Salvation Army Broward County	Sickle Cell Disease Association of America - Northeast Chapter
The Salvation Army Women's Auxiliary	Sigma Pi Phi Fraternity
The Samuel M. & Helene Soref Jewish Community Center	SJRWMD Employees for Cancer Victims & Survivors
The Sanctuary on 8th Street	Soccer Made in America
Sant La Haitian Neighborhood Center	Society of Actuaries
Santa Rosa County School District	Sons of Italy Foundation
Save the Children	Souper Bowl of Caring Inc.
Saving Lives Building Hope	South Florida Council Boy Scouts of America
School Board of Brevard County	Southeastern Community Blood Center
School Board of Highlands County	Southeastern Council of Foundations
Seamark Ranch Inc.	Special Olympics Florida Inc.
Second Harvest Food Bank of NE Florida	Special Olympics of Palm Beach County
Senior Friendship Centers Inc.	The Spina Bifida Association of Jacksonville Inc.
Seniors First Inc.	The Spring of Tampa Bay
Shands Jacksonville Foundation	St. Agnes Rainbow Village Development Corp. Inc.
Shands Jacksonville Medical Center	St. Andrew Community Medical Center Inc.
The Shepherd's Center of Gainesville	St. Francis Soup Kitchen
Shepherd's Hope, Inc.	St. Johns County Board of County Commissioners
Shots By 2	
Shriners Hospital	

Blue Cross and Blue Shield of Florida

St. Joseph's Children's Advocacy Center	Tampa Bay Healthcare Collaborative Inc.
St. Matthew's Catholic School	Tampa Bay Performing Arts Center
The St. Petersburg Free Clinic	Tampa Chapter FAMU Pharmacy Alumni Council
St. Petersburg School System	Tampa Metropolitan Area YMCA Inc.
St. Thomas University	
St. Vincent's Foundation Inc.	Taste of the Nation
The Starting Place Inc.	Taylor County School Board
State of Florida-Department of Elder Affairs	That a Weigh Kids
Stepping Stone Medical Equipment Bank	Theatre Jacksonville
Stetson University	Thelma Gibson Health Initiative
Success By 6 - Orlando	Theodore R. Gibson Memorial Fund
Success By 6 - Pinellas	Think First of Northwest Florida
Susan G. Komen Breast Cancer Foundation- North Florida	Theatreworks
Susan G. Komen Breast Cancer Foundation - South Florida	Thelma Gibson Health Initiative
Take Stock in Children	Theodore R. Gibson Memorial Fund
Tallahassee Coalition for the Homeless Inc.	Think First of Northwest Florida
Tallahassee Memorial HealthCare Foundation	Three Rivers Legal Services Inc.
Tallahassee Memorial Hospital	Titusville YMCA Family Center
Tallahassee Museum	Tom Jaeger Memorial Educational Fund
Tampa Bay Alliance	Tots 'N' Teens Theatre Inc.
	Toys For Tots Foundation

The Transition House Inc.	United Way of Lee County
Transplant Foundation Inc.	United Way of Martin County
Treasure Coast Sports Commission Inc.	United Way of Meriden and Wallingford
Trenton Medical Center Inc.	United Way of Miami-Dade
A Tribute To Alec Courtelis	United Way of Northeast Florida
Trinity Presbyterian Church	United Way of Northwest Florida
Trinity Rescue Mission	United Way of Palm Beach County
General Daniel "Chappie" James, Jr., Chapter, Tuskegee Airmen Inc.	United Way of Pinellas County
United Cerebral Palsy of Central Florida	United Way of Sarasota
United Cerebral Palsy of Northwest Florida Inc.	United Way of St. Augustine and St. Johns County
United Jewish Community of Broward County	United Way of St. Lucie County
United Ministries	United Way of Tampa Bay
United Negro College Fund	United Way of the Big Bend
United Way Heart of Florida	United Way of Volusia/Flagler Counties
United Way of Alachua County	University of Central Florida Foundation
United Way of Brevard County	University of Florida
United Way of Broward County	University of Florida Center for the Performing Arts
United Way of Escambia County	University of Florida Foundation Inc.
United Way of Florida Inc.	University of Florida Speech and Hearing Clinic
United Way of Greater Tampa	
United Way of Indian River	University of Miami

Blue Cross and Blue Shield of Florida

University of Miami School of
Medicine

University of Miami School of
Nursing

University of North Florida
Foundation Inc.

University of South Florida

Lawton and Rhea Chiles Center for
Healthy Mothers and Babies at the
University of South Florida

University of Tampa

University of West Florida

Urban Jacksonville

Urban Ministries of Springfield

U.S. Chamber of Commerce

U.S.O.

Vision Is Priceless Council

Visiting Nurse Association

The Vizcayan

Voices for Florida's Children

Volunteer Florida Foundation Inc.

Volunteer Jacksonville

Volunteers in Medicine
Jacksonville Clinic

Watson Clinic

Wayside House

We Care Jacksonville Inc.

We Care Manatee Inc.

We Care Network, Capital Medical
Society Foundation

We Care of Polk County

Wealth Watchers Inc.

The Webb Center Inc.

The Wellness Communities of
Florida

The Wellness Community of
Southeast Florida

The Wellness Council of Florida

West Broward Family YMCA

West Coast Healthcare Coalition
Inc.

Westcoast Center for Human
Development

Willie E Gary Classic Inc.

Williston Middle School

Winter Park Chamber of
Commerce

WJCT Public Television and
Stereo 90

Wolfson Children's Hospital
Women's Board

WomanKind Inc.

Women Business Owners of
North Florida

Women of Color Cultural
Foundation Inc.

Women's Center of Jacksonville

Women's Chamber

Women's Giving Alliance

Word of Deliverance

World Affairs Council Jacksonville

World Relief

WPSL Christmas Kids of
St. Lucie Co.

Wuesthoff Health System
Foundation

YMCA James Weldon Johnson
Branch

YMCA of Florida's First Coast

Young at Art Children's Museum

Young Life

Youth Crisis Center Inc.



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